## UNITED STATES

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 31, 2004 or
[ ] TRANSACTION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 1-4604
HEICO CORPORATION
(Exact name of registrant as specified in its charter)

## FLORIDA

(State or other jurisdiction of incorporation or organization)
(Address of principal executive offices)
(I.R.S. Employer Identification No.)

3000 Taft Street, Hollywood, Florida
(954) 987-4000
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [ ]
Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes [X] No [ ]
The number of shares outstanding of each of the registrant's classes of common stock as of August 25, 2004:

| Common Stock, $\$ .01$ par value | $9,871,963$ shares |
| :--- | ---: |
| Class A Common Stock, $\$ .01$ par value | $14,308,410$ shares |

## HEICO CORPORATION

INDEX TO QUARTERLY REPORT ON FORM 10-Q

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PART I. ITEM 1. FINANCIAL INFORMATION
HEICO CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS - UNAUDITED

JULY 31, 2004 OCTOBER 31, 2003

ASSETS
Current assets:
Cash and cash equivalents
Accounts receivable, net
Inventories
Prepaid expenses and other current assets
Deferred income taxes
Total current assets
Property, plant and equipment, net
Goodwill
Other assets
Total assets

LIABILITIES AND SHAREHOLDERS' EQUITY
Current liabilities:
Current maturities of long-term debt
Trade accounts payable
Accrued expenses and other current liabilities
Income taxes payable
Total current liabilities
Long-term debt, net of current maturities Deferred income taxes
Other non-current liabilities
Total liabilities
Minority interests in consolidated subsidiaries

Commitments and contingencies (Note 13)
Shareholders' equity:
Preferred Stock, $\$ .01$ par value per share;
10,000,000 shares authorized; 300,000 shares designated as Series B Junior Participating Preferred Stock and 300,000 shares designated as Series C Junior Participating
Preferred Stock; none issued
Common Stock, \$.01 par value per share; 30,000,000 shares authorized; $9,871,813$ and $9,690,945$ shares issued and outstanding, respectively
Class A Common Stock, $\$ .01$ par value per share;
30,000,000 shares authorized;
$14,304,970$ and $13,876,496$ shares issued
and outstanding, respectively
Retained earnings

Less: Note receivable secured by Class A Common Stock
Total shareholders' equity
Total liabilities and shareholders' equity

| \$ | 8,270,000 |
| :---: | :---: |
|  | 31,502,000 |
|  | 48,977, 000 |
|  | 5,319,000 |
|  | 5,105,000 |
| 99,173, 000 |  |
| 36,799, 000 |  |
| $\begin{array}{r} 216,801,000 \\ 15,862,000 \end{array}$ |  |
|  |  |
|  | 368,635,000 |

\$ 4,321,000
28,820, 000
51, 240, 000 6,231,000 3,872,000

94,484, 000
35,537, 000
188,700, 000 14,523, 000
\$ 333,244,000
=============

------------

97,000

117,000
155, 064,000
69,172,000
224,450,000
(2,932, 000)
221,518, 000

- $\mathbf{-}$ 333, 244,000
$============$

The accompanying notes are an integral part of these condensed consolidated financial statements.


The accompanying notes are an integral part of these condensed consolidated financial statements.

|  | NINE MONTHS ENDED JULY 31, |  |
| :---: | :---: | :---: |
|  | 2004 | 2003 |
| Operating Activities: |  |  |
| Net income | \$ 15, 464, 000 | \$ 8,682,000 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 5,126,000 | 5,004,000 |
| Deferred income tax provision | 3,654,000 | 2,858, 000 |
| Minority interests' share of income | 3,917, 000 | 1,443, 000 |
| Tax benefit from stock option exercises | 1,252,000 | 350,000 |
| Change in estimate of product warranty liability | $(491,000)$ | - - |
| Restructuring expense related to inventory write-downs | 350, 000 | -- |
| Changes in assets and liabilities, net of acquisitions: (Increase) decrease in accounts receivable | $(897,000)$ | 1,400,000 |
| Decrease in inventories | 2,459,000 | 1,258,000 |
| Increase in prepaid expenses and other current assets | $(867,000)$ | $(489,000)$ |
| Increase (decrease) in trade accounts payables, accrued expenses and other current liabilities | 2,584,000 | ( $2,869,000)$ |
| Increase in income taxes payable | 51,000 | 545,000 |
| Other | 2,000 | (71, 000) |
| Net cash provided by operating activities | 32,604, 000 | 18,111,000 |
| Investing Activities: |  |  |
| Acquisitions and related costs, net of cash acquired | $(28,064,000)$ | (1,530, 000) |
| Capital expenditures | $(3,442,000)$ | (3, 137, 000) |
| Other | $(1,159,000)$ | 197,000 |
| Net cash used in investing activities | $(32,665,000)$ | $(4,470,000)$ |
| Financing Activities: |  |  |
| Borrowings (payments) on revolving credit facilities, net | 4,000, 000 | (12, 000, 000) |
| Cash dividends paid | $(1,201,000)$ | (1, 055, 000) |
| Proceeds from stock option exercises | 712,000 | 535,000 |
| Other | 499,000 | ( 925,000 ) |
| Net cash provided by (used in) financing activities | 4,010,000 | $(13,445,000)$ |
| Net increase in cash and cash equivalents | 3,949,000 | 196,000 |
| Cash and cash equivalents at beginning of year | 4,321, 000 | 4,539, 000 |
| Cash and cash equivalents at end of period | \$ 8,270,000 | \$ 4, 735,000 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

HEICO CORPORATION AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - UNAUDITED

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements of HEICO Corporation and its subsidiaries (the Company) have been prepared in conformity with accounting principles generally accepted in the United States of America for interim financial information and in accordance with the instructions to Form 10-Q. Therefore, the condensed consolidated financial statements do not include all information and footnotes normally included in annual consolidated financial statements and should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended October 31, 2003. The October 31, 2003 Condensed Consolidated Balance Sheet has been derived from the Company's audited consolidated financial statements. In the opinion of management, the unaudited condensed consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary for a fair presentation of the condensed consolidated balance sheets, statements of operations and statements of cash flows for such interim periods presented. The results of operations for the nine months ended July 31, 2004 are not necessarily indicative of the results which may be expected for the entire fiscal year.

## RECLASSIFICATIONS

Certain amounts in the prior year's financial statements have been reclassified to conform to the current year presentation.

## STOCK DIVIDEND

In December 2003, the Company's Board of Directors declared a $10 \%$ stock dividend on both its Common Stock and its Class A Common Stock that was paid in shares of Class A Common Stock on January 16, 2004 to shareholders of record as of January 6, 2004. All common stock share and per share information has been adjusted retroactively to give effect to the stock dividend.

## STOCK BASED COMPENSATION

The Company accounts for stock-based employee compensation using the intrinsic value method. Accordingly, compensation expense has been recorded in the accompanying condensed consolidated financial statements for any stock options granted below the fair market value of the underlying stock as of the date of grant. The following table illustrates the pro forma effects on net income and net income per share as if the Company had applied the fair-value recognition provisions (an alternative method) to stock-based employee compensation. The fair value of each option grant is estimated as of the date of grant using the Black-Scholes option-pricing model.

|  | NINE MONTHS ENDED JULY 31, |  |  |  | THREE MONTHS ENDED JULY 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2004 |  | 2003 |  | 2004 |  | 2003 |
| Net income, as reported |  | 15,464,000 | \$ | 8,682,000 |  | 8,115, 000 |  | 3,240,000 |
| Add: Stock-based employee compensation expense included in reported net income, net of related tax effects |  | 1,000 |  | 3,000 |  | -- |  | 1,000 |
| Deduct: Total stock-based employee compensation expense determined under a fair-value method for all awards, net of related tax effects |  | $(1,111,000)$ |  | $(1,280,000)$ |  | ( 334, 000) |  | $(416,000)$ |
| Pro forma net income |  | 14,354,000 |  | 7,405,000 |  | 7,781,000 |  | 2,825,000 |
| Net income per share: |  |  |  |  |  |  |  |  |
| Basic - as reported | \$ | . 64 | \$ | . 38 | \$ | . 34 | \$ | . 14 |
| Basic - pro forma | \$ | . 60 | \$ | . 32 | \$ | . 32 | \$ | . 12 |
| Diluted - as reported | \$ | . 60 | \$ | . 36 | \$ | . 32 | \$ | . 13 |
| Diluted - pro forma | \$ | . 56 | \$ | . 30 | \$ | . 30 | \$ | . 12 |

## NEW ACCOUNTING PRONOUNCEMENT

In January 2003, the FASB issued FASB Interpretation No. 46 (FIN 46), "Consolidation of Variable Interest Entities." This Interpretation, which was revised in December 2003, clarifies the application of Accounting Research Bulletin No. 51, "Consolidated Financial Statements," to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 requires an enterprise to consolidate a variable interest entity if that enterprise will absorb a majority of the entity's expected losses, is entitled to receive a majority of the entity's expected residual returns, or both. FIN 46 also requires disclosures about unconsolidated variable interest entities in which an enterprise holds a significant variable interest. FIN 46 was immediately effective for variable interest entities created or entered into after January 31, 2003 and is effective in the first reporting period ending after December 15, 2003 for variable interest entities in which an enterprise holds a variable interest that it acquired before February 1, 2003. The adoption of FIN 46 did not have a material effect on the Company's results of operations or financial position.

## 2. ACQUISITION

In December 2003, the Company, through its HEICO Electronic Technologies Corp. subsidiary, acquired an $80 \%$ interest in the assets and business of Sierra Microwave Technology, Inc., (Sierra). Under the transaction, the Company formed a new subsidiary, Sierra Microwave Technology, LLC (Sierra LLC), which acquired substantially all of the assets and assumed certain liabilities of Sierra. The new subsidiary is owned $80 \%$ by the Company and $20 \%$ by certain members of Sierra's management group. The results of operations of Sierra LLC were
included in the Company's results of operations effective December 2003. The purchase price was paid principally in cash using proceeds from the Company's revolving credit facility and with some shares of the Company's Class A Common Stock. The purchase price of the acquisition was not significant to the Company's condensed consolidated financial statements and the pro forma consolidated operating results assuming Sierra had been acquired as of the beginning of fiscal 2004 would not have been materially different from the reported results. The allocation of the purchase price to the acquired net assets is preliminary while the Company obtains final information regarding the fair value of assets acquired and liabilities assumed. Sierra LLC is engaged in the design and manufacture of certain niche microwave components used in satellites and military products.
3. SELECTED FINANCIAL STATEMENT INFORMATION

ACCOUNTS RECEIVABLE

|  | JULY 31, 2004 |  | OCTOBER 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Accounts receivable | \$ | 32,105,000 | \$ | 29,455,000 |
| Less: Allowance for doubtful accounts |  | $(603,000)$ |  | $(635,000)$ |
| Accounts receivable, net | \$ | 31,502, 000 | \$ | 28,820,000 |

COSTS AND ESTIMATED EARNINGS ON UNCOMPLETED PERCENTAGE-OF-COMPLETION OF CONTRACTS

|  |  | Y 31, 2004 | OCTOBER 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Costs incurred on uncompleted contracts | \$ | 14,885,000 | \$ | 9,635,000 |
| Estimated earnings |  | 10,795, 000 |  | 7,861,000 |
| Less: Billings to date |  | $\begin{gathered} 25,680,000 \\ (23,658,000) \end{gathered}$ | $\begin{gathered} 17,496,000 \\ (15,223,000) \end{gathered}$ |  |
|  | \$ | 2,022,000 | \$ | 2,273, 000 |
| Included in accompanying condensed consolidated balance sheets under the following captions: |  |  |  |  |
| ```Accounts receivable, net (costs and estimated earnings in excess of billings) $ 2,800,000 $ 3,520,000``` |  |  |  |  |
| Accrued expenses and other current <br> liabilities (billings in excess of costs and estimated earnings) (778,000) (1,247,000) |  |  |  |  |
|  |  | 2,022,000 | \$ | 2,273,000 |

Changes in estimates on long-term contracts accounted for under the percentage-of-completion method did not have a significant impact on net income or diluted net income per share in the nine months and three months ended July 31, 2004 and 2003.

INVENTORIES

Finished products
Work in process
Materials, parts, assemblies and supplies

Total inventories

JULY 31, 2004
OCTOBER 31, 2003

| \$ | 25,388, 000 | \$ | 28,958, 000 |
| :---: | :---: | :---: | :---: |
|  | 9,855, 000 |  | 9,333, 000 |
|  | 13,734, 000 |  | 12,949, 000 |
| \$ | 48, 977, 000 | \$ | 51,240, 000 |

Inventories related to long-term contracts were not significant as of July 31, 2004 and October 31, 2003. Amounts set forth above are net of write-downs to reduce slow-moving inventories to estimated net realizable values.

PROPERTY, PLANT AND EQUIPMENT

|  | JULY 31, 2004 |  | OCTOBER 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Land | \$ | 2,157,000 | \$ | 1,750,000 |
| Buildings and improvements |  | 19, 902, 000 |  | 18,981, 000 |
| Machinery and equipment |  | 46,777, 000 |  | 43,629,000 |
| Construction in progress |  | 1,942,000 |  | 1,623,000 |
|  |  | 70,778,000 |  | 65,983, 000 |
| Less: Accumulated depreciation |  | (33, 979, 000 ) |  | $(30,446,000)$ |
| Property, plant and equipment, net | \$ | 36,799, 000 | \$ | 35,537,000 |

## 4. GOODWILL AND OTHER INTANGIBLE ASSETS

The Company has two operating segments: the Flight Support Group (FSG) and the Electronic Technologies Group (ETG). Changes in the carrying amount of goodwill by operating segment for the nine months ended July 31, 2004 are as follows:


The goodwill acquired during the period is a result of the Company's acquisition, through a subsidiary, of an 80\% interest in the assets and business of Sierra (see Note 2 - Acquisition). Adjustments to goodwill consist primarily of additional purchase price payments and contingent purchase price payments to previous owners of acquired businesses.

Other intangible assets are recorded within Other Assets in the accompanying Condensed Consolidated Balance Sheets. Other intangible assets subject to amortization consist primarily of licenses, patents, and non-compete covenants. The gross carrying amount and accumulated amortization of other intangible assets was \$1,455,000 and \$231,000 respectively, as of July 31, 2004. Amortization expense of other intangible assets for the nine months and three months ended July 31, 2004 was $\$ 84,000$ and $\$ 30,000$ respectively. Amortization expense of other intangible assets for the fiscal year ending October 31, 2004 is estimated to be \$114,000. Amortization expense for each of the next five fiscal years is estimated to be \$130,000 in fiscal 2005, \$130,000 in fiscal 2006, \$126,000 in fiscal 2007, \$111,000 in fiscal 2008 and \$93,000 in fiscal 2009.

Long-term debt consists of:

|  | Y 31, 2004 | OCTOBER 31, 2003 |  |
| :---: | :---: | :---: | :---: |
| \$ | 34,000,000 | \$ | 30,000,000 |
|  | 1,980, 000 |  | 1,980,000 |
|  | 164,000 |  | 33,000 |
|  | 36,144, 000 |  | 32,013,000 |
|  | $(58,000)$ |  | $(29,000)$ |
| \$ | 36,086,000 | \$ | 31, 984, 000 |

As of July 31, 2004 and October 31, 2003, the Company had a total of $\$ 34$ million and $\$ 30$ million, respectively, borrowed under its $\$ 120$ million revolving credit facility at weighted average interest rates of $2.7 \%$ and $2.6 \%$, respectively. In April 2004, the Company extended the revolving credit term by one year to May 2007. The revolving credit facility contains both financial and non-financial covenants. As of July 31, 2004, the Company was in compliance with all such covenants.

The interest rates on the Series 1988 industrial development revenue bonds were $1.1 \%$ and $1.2 \%$ as of July 31,2004 and October 31, 2003, respectively. In January 2004, the Company extended the expiration date of its $\$ 2.0$ million letter of credit that secures the payment of the 1988 industrial development revenue bonds to April 2008.
6. SHAREHOLDERS' EQUITY

Changes in consolidated shareholders' equity for the nine months ended July 31, 2004 are as follows:

|  | $\begin{aligned} & \text { COMMON } \\ & \text { STOCK } \end{aligned}$ |  | CLASS A COMMON STOCK |  | CAPITAL IN EXCESS OF PAR VALUE | RETAINED EARNINGS | NOTE RECEIVABLE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances as of October 31, 2003 | \$ | 97,000 | \$ | 117,000 | \$ 155,064,000 | \$ 69,172,000 | \$ (2, 932, 000 ) |
| $10 \%$ stock dividend on Common |  |  |  |  |  |  |  |
| Stock and Class A Common Stock paid in shares of Class A Common |  |  |  |  |  |  |  |
| Stock (Note 1) |  | -- |  | 22,000 | 29,342, 000 | $(29,393,000)$ | -- |
| Net income |  | -- |  | - - | - - | 15,464, 000 | -- |
| Shares issued in connection with business acquisition (Note 2) |  | -- |  | 3,000 | 2,997, 000 | - - | -- |
| Proceeds from shares sold in connection with business acquisition (Note 13) |  | -- |  | - - | - - | -- | 1,259,000 |
| Adjustment to guaranteed resale value of shares issued in connection with business acquisition (Note 13) |  | -- |  | - | $(1,673,000)$ |  | 1,673,000 |
| Cash dividends (\$.05 per share) |  | -- |  | -- | (1, | $(1,201,000)$ |  |
| Tax benefit from stock option exercises |  | -- |  | -- | 1,252,000 | - - | -- |
| Exercises of stock options |  | 2,000 |  | 2,000 | 708, 000 | -- | -- |
| Other |  | -- |  | $(1,000)$ | 2,000 | 2,000 |  |
| Balances as of July 31, 2004 | \$ | 99,000 | \$ | 143,000 | \$ 187,692,000 | \$ 54, 044, 000 | \$ |

Cost of Sales for the nine months ended July 31, 2004 and 2003 includes approximately $\$ 6.8$ million and $\$ 6.5$ million, respectively, of new product research and development expenses. New product research and development expenses for both the three months ended July 31, 2004 and 2003 were $\$ 2.3$ million. The expenses are net of reimbursements pursuant to research and development cooperation and joint venture agreements, which were not significant.

## 8. RESTRUCTURING EXPENSES

In July 2004, the Company incurred \$600,000 of restructuring expenses within certain subsidiaries of the Flight Support Group that provide repair and overhaul services ("repair and overhaul subsidiaries"). The restructuring expenses include $\$ 350,000$ of inventory write-downs, which were recorded within Cost of Sales in the accompanying Condensed Consolidated Statements of Operations, and \$250,000 of management hiring/relocation related expenses that were recorded within Selling, General and Administrative Expenses. The inventory written down is related to older generation aircraft for which repair and overhaul services are being discontinued by the Company. The repair and overhaul subsidiaries' restructuring expenses decreased net income (after income taxes and the minority interest's share of the expenses) for the nine months and three months ended July 31, 2004 by $\$ 301,000$, or $\$ .01$ per diluted share.

The following table summarizes the restructuring expenses and associated accrual:

|  | INVENTORY WRITE-DOWNS | MANAGEMENT HIRING / RELOCATION RELATED EXPENSES | TOTALS |
| :---: | :---: | :---: | :---: |
| Balances as of April 30, 2004 | \$ | \$ | \$ |
| Restructuring expenses | 350, 000 | 250, 000 | 600, 000 |
| Cash payments | -- | - - | -- |
| Non-cash amount | (350, 000) | -- | $(350,000)$ |
| Balances as of July 31, 2004 | \$ | \$ 250,000 | \$ 250,000 |

The accrued restructuring expenses are included within Accrued Expenses and Other Current Liabilities in the accompanying Condensed Consolidated Balance Sheets.

The repair and overhaul subsidiaries' restructuring plan is expected to result in additional expenses estimated to aggregate approximately $\$ 400,000$ $\$ 600,000$. The additional expenses include contract termination costs, including the lease termination on a facility, and other associated costs principally consisting of moving costs related to the consolidation of two repair and overhaul facilities and one-time employee termination/hiring benefits. These additional restructuring expenses are expected to be incurred and/or recognized under the provisions of SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities" over the fourth quarter of fiscal 2004 and first quarter of fiscal 2005.

In July 2004, the Company received $\$ 5.0$ million in proceeds from the death benefit of a key-person life insurance policy maintained by a subsidiary of the Flight Support Group that provides repair and overhaul services. The life insurance proceeds increased net income (after the minority interest's share of the income) for the nine months and three months ended July 31, 2004 by $\$ 4.0$ million, or $\$ .16$ per diluted share.

## 10. INCOME TAX EXPENSE

The Company's effective tax rates of $27.8 \%$ and $20.4 \%$ for the nine months and three months ended July 31, 2004 are substantially lower than the effective tax rates for the respective periods of the prior year as the $\$ 5.0$ million in life insurance proceeds received in July 2004 (see Note 9 - Life Insurance Proceeds) and the minority interests' share of the income of Sierra LLC are excluded from the Company's income that is subject to income taxes.
11. NET INCOME PER SHARE

The following table sets forth the computation of basic and diluted net income per share for the nine months and three months ended July 31:


Information on the Company's two operating segments, the Flight Support Group (FSG), consisting of HEICO Aerospace Holdings Corp. and its subsidiaries, and the Electronic Technologies Group (ETG), consisting of HEICO Electronic Technologies Corp. and its subsidiaries, for the nine months and three months ended July 31, 2004 and 2003, respectively, is as follows:

For the nine months ended July 31, 2004:
Net sales
Depreciation and amortization
Operating income
Capital expenditures
For the nine months ended July 31, 2003:
Net sales
Depreciation and amortization
Operating income
Capital expenditures
For the three months ended July 31, 2004 :
Net sales
Depreciation and amortization
Operating income
Capital expenditures
For the three months ended July 31, 2003:
Net sales
Depreciation and amortization
Operating income
Capital expenditures


FSG ETG

| $\$ 112,053,000$ | $\$ 42,825,000$ |  |
| ---: | ---: | ---: |
| $3,501,000$ | $1,294,000$ |  |
| $17,344,000 /(a) /$ | $9,615,000$ |  |
| $2,016,000$ |  | $1,421,000$ |
|  |  |  |
|  |  |  |
| $\$ \quad 95,004,000$ | $\$ 34,102,000$ |  |
| $3,684,000$ | $1,012,000$ |  |
| $14,336,000$ | $5,374,000$ |  |
| 902,000 | $2,231,000$ |  |

\$ 40,086,000
1, 156, 000
$\begin{array}{rr}1,006,000 \\ 850,000 & 3,428,000 \\ 370,000\end{array}$
\$ 32,742,000
1,202,000
4, 797, 000
366, 000

OTHER,
PRIMARILY
CORPORATE AND INTERSEGMENT

CONSOLIDATED TOTALS
\$ 154, 764, 000
5,126, 000
$\$ 12,814,000$
375,000
$2,702,000$
$/(b) /(4,344,000)$
5,000
$\$(315,000)$
308,000
$(3,149,000)$
4,000
\$ 128,791, 000 5, 004, 000
16,561, 000
3,137,000
\$ 55,820, 000 1,711, 000 7,870,000 1, 222, 000
\$ $(144,000)$
\$ 45, 412,000 155,000
$(1,398,000)$
22, 615, 000 3,442, 000
(\$9,000)
105, 000
$(1,564,000)$
2, 000

428, 000
/(a)/ Includes \$600,000 of restructuring expenses (See Note 8 Restructuring Expenses).
/(b)/ Includes \$235,000 of litigation-related expenses (See Note 13 Commitments and Contingencies - Litigation).

The total assets held by each operating segment as of July 31, 2004 and October 31, 2003 is as follows:

Total assets as of July 31, 2004
Total assets as of October 31, 2003

|  | SEGMENT |  |  |
| :---: | :---: | :---: | :---: |
|  | FSG |  |  |
| \$ | 215,337, 000 | \$ |  |
|  | 214,292,000 |  |  |

OTHER,
PRIMARILY
CORPORATE
\$ 19, 048, 000
15, 154, 000

CONSOLIDATED TOTALS
\$ 368,635, 000
333, 244, 000

## GUARANTEES

The Company has arranged for standby letters of credit aggregating to $\$ 1.2$ million to meet the security requirement of its insurance company for potential workers' compensation claims and one of the Company's subsidiaries has guaranteed its performance related to a customer contract through a $\$ 0.5$ million letter of credit expiring July 2004. These letters of credit are supported by the Company's $\$ 120$ million revolving credit facility. In addition, the Company's industrial development revenue bonds are secured by a $\$ 2.0$ million letter of credit expiring April 2008 and a mortgage on the related properties pledged as collateral.

The Company's accounting policy for product warranties is to accrue an estimated liability at the time of shipment. Warranty reserves are included in Accrued Expenses and Other Current Liabilities in the accompanying Condensed Consolidated Balance Sheets. The amount recognized is based on historical claims cost experience. Based on an analysis of such cost experience, the Company reduced its estimated warranty liability in the first quarter of fiscal 2004. Changes in the product warranty liability for the nine months ended July 31, 2004 are as follows:

Balance as of October 31, 2003
Change in estimate of warranty liability
Accruals for warranties
Warranty claims settled
Balance as of July 31, 2004

```
$ 633,000
    (491,000)
    121,000
    (110,000)
------
$ 153,000
==========
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As partial consideration in the acquisition of Inertial Airline Services, Inc. (IAS) in August 2001, the Company issued $\$ 5$ million in HEICO Class A Common Stock (318,960 shares) and guaranteed that the resale value of such Class A Common Stock would be at least \$5 million through August 31, 2004. Concurrent with the acquisition, the Company loaned the seller $\$ 5$ million, which was due August 31, 2004 and secured by the 318,960 shares of HEICO Class A Common Stock. The loan has been shown as a reduction of shareholders' equity in the Company's Condensed Consolidated Balance Sheets under the caption, "Note Receivable Secured by Class A Common Stock." In October 2003, the seller sold 220,000 shares of the HEICO Class A Common Stock and the Company received net proceeds of $\$ 2.1$ million to reduce the note receivable. In the second quarter of fiscal 2004, the Company received net proceeds of $\$ 1.2$ million from the seller upon the sale of the remaining 98,960 shares of the HEICO Class A Common Stock. Pursuant to the Company's guarantee that the aggregate resale value of the 318,960 shares of Class $A$ Common Stock would be at least $\$ 5$ million, the $\$ 1.7$ million difference between the guaranteed value and the $\$ 3.3$ million of aggregate net proceeds ( $\$ 2.1$ million received in October 2003 and $\$ 1.2$ million received in the second quarter of 2004) from the sales of the Class A Common Stock has been recorded as a reduction of both capital in excess of par value and the note receivable.

As part of the agreement to acquire an $80 \%$ interest in Sierra (see Note 2 - Acquisition), the Company has the right to purchase the minority interests in approximately ten years, or sooner under certain conditions, and the minority holders have the right to cause the Company to purchase their interests commencing in approximately five years, or sooner under certain conditions.

## LITIGATION

The Company is involved in various legal actions arising in the normal course of business. Based upon the Company's and its legal counsel's evaluations of any claims or assessments, management is of the opinion that the outcome of these matters will not have a material adverse effect on the Company's condensed consolidated financial statements.

In the third quarter of fiscal 2004, the Company incurred $\$ 235,000$ of legal and other costs related to litigation brought by a subsidiary of the Electronic Technologies Group against two former employees for breach of contract and other possible causes of action against the former employees and others. The litigation-related expenses, which were recorded within Selling, General and Administrative Expenses in the accompanying Condensed Consolidated Statements of Operations, decreased net income for the nine months and three months ended July 31, 2004 by $\$ 148,000$, or $\$ .01$ per diluted share.

## OVERVIEW

This discussion of our financial condition and results of operations should be read in conjunction with our condensed consolidated financial statements and notes thereto included herein. The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ materially from those estimates if different assumptions were used or different events ultimately transpire.

The Company's critical accounting policies, some of which require management to make judgments about matters that are inherently uncertain, are described in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," under the heading "Critical Accounting Policies" in the Company's Annual Report on Form 10-K for the year ended October 31, 2003.

The Company has two operating segments: the Flight Support Group (FSG), consisting of HEICO Aerospace Holdings Corp. (HEICO Aerospace) and its subsidiaries, and the Electronic Technologies Group (ETG), consisting of HEICO Electronic Technologies Corp. and its subsidiaries.

The Company acquired an 80\% interest in Sierra Microwave Technology, Inc. (Sierra) in December 2003 through its ETG (see Note 2 to the Condensed Consolidated Financial Statements). The purchase price of the acquisition was not significant to the Company's condensed consolidated financial statements and the pro forma consolidated results assuming Sierra had been acquired as of the beginning of fiscal 2004 would not have been materially different from the reported results. However, the operating results of Sierra have had a positive impact on the ETG, the smaller of the Company's two operating segments, as further explained below.

The following table sets forth the results of the Company's operations; net sales and operating income by segment; and the percentage of net sales represented by the respective items in the accompanying Condensed Consolidated Statements of Operations.

|  | NINE MONTHS ENDED JULY 31, |  |  |  |  | THREE MONTHS ENDED JULY 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2004 |  |  | 2003 |  | 2004 |  |  | 2003 |
| Net sales |  | 154,764, 000 |  |  | 128,791,000 |  | 55,820,000 |  |  | 45,412,000 |
| Cost of sales |  | 100,898, 000 |  |  | 85,978, 000 |  | 36,204, 000 |  |  | 30,276,000 |
| Selling, general and administrative expenses |  | 31, 251, 000 |  |  | 26,252,000 |  | 11,746,000 |  |  | 9,035,000 |
| Total operating costs and expenses |  | 132,149,000 |  |  | 112,230, 000 |  | 47, 950,000 |  |  | 39,311, 000 |
| Operating income | \$ | 22,615,000 |  |  | - $16,561,000$ | \$ | 7,870,000 |  | \$ | 6,101, 000 |
| Net sales by segment: |  |  |  |  |  |  |  |  |  |  |
| Flight Support Group |  | 112, 053, 000 |  |  | \$95, 004, 000 |  | 40, 086, 000 |  |  | 32,742, 000 |
| Electronic Technologies Group |  | 42, 825, 000 |  |  | 34,102, 000 |  | 15,743, 000 |  |  | 12,814, 000 |
| Intersegment sales |  | (114, 000) |  |  | $(315,000)$ |  | $(9,000)$ |  |  | $(144,000)$ |
|  |  | 154, 764,000 |  |  | 128,791,000 |  | 55,820, 000 |  |  | 45,412, 000 |
| Operating income by segment: |  |  |  |  |  |  |  |  |  |  |
| Flight Support Group |  | \$17, 344, 000 | /(a)/ |  | - 14,336,000 | \$ | 6,006,000 | /(a)/ | \$ | 4,797,000 |
| Electronic Technologies Group |  | 9,615, 000 | /(b)/ |  | 5,374, 000 |  | 3,428, 000 | /(b)/ |  | 2,702,000 |
| Other, primarily corporate |  | $(4,344,000)$ |  |  | $(3,149,000)$ |  | $(1,564,000)$ |  |  | $(1,398,000)$ |
|  |  | 22,615,000 |  |  | - $16,561,000$ |  | 7,870,000 |  | \$ | 6,101,000 |

/(a)/ Includes \$600,000 of restructuring expenses as discussed below.
/(b)/ Includes \$235,000 of litigation-related expenses as discussed below.

Net sales
Gross profit
Selling, general and administrative expenses
Operating income
Interest expense
Interest and other income

| $100.0 \%$ | $100.0 \%$ |
| ---: | ---: |
| $34.8 \%$ | $33.2 \%$ |
| $20.2 \%$ | $20.4 \%$ |
| $14.6 \%$ | $12.9 \%$ |
| $0.6 \%$ | $0.7 \%$ |
| $0.1 \%$ | $0.1 \%$ |
| $3.2 \%$ | -- |
| $4.8 \%$ | $4.4 \%$ |
| $2.5 \%$ | $1.1 \%$ |
| $10.0 \%$ | $6.7 \%$ |

$100.0 \%$
$35.1 \%$
$21.0 \%$
$14.1 \%$
$0.4 \%$
$0.2 \%$
$9.0 \%$
$4.6 \%$
$3.6 \%$
$14.5 \%$
100.0\%
33.3\%
19.9\%
13.4\%
0.7\%

-     - 

4. 6\%
5. $0 \%$
7.1\%

Net sales for the first nine months of fiscal 2004 increased by $20.2 \%$ to $\$ 154.8$ million, as compared to net sales of $\$ 128.8$ million for the first nine months of fiscal 2003. The increase in net sales reflects an increase of $\$ 17.0$ million (a $17.9 \%$ increase) to $\$ 112.1$ million in sales within the FSG, and an increase of $\$ 8.7$ million (a $25.6 \%$ increase) to $\$ 42.8$ million in sales within the ETG. The FSG's sales increase primarily reflects improved demand for its aftermarket replacement parts and repair and overhaul services, which reflects continuing recovery within the commercial airline industry, as well as increased sales of new products. The increase in sales within the ETG primarily resulted from the acquisition of Sierra in December 2003.

The Company's net sales for the first nine months of fiscal 2004 by market approximated $65 \%$ from the commercial aviation industry, $23 \%$ from the defense and space industries and $12 \%$ from other markets including industrial, medical, electronics and telecommunications. Net sales for the first nine months of fiscal 2003 by market approximated $69 \%$ from the commercial aviation industry, $21 \%$ from the defense and space industries and $10 \%$ from other markets.

## Gross Profits and Operating Expenses

In the third quarter of fiscal 2004, the Company incurred $\$ 600,000$ of restructuring expenses within certain subsidiaries of the FSG that provide repair and overhaul services ("repair and overhaul subsidiaries"). The restructuring expenses include $\$ 350,000$ of inventory write-downs, which were recorded within Cost of Sales, and $\$ 250,000$ of management hiring/relocation related expenses that were recorded within Selling, General and Administrative (SG\&A) expenses. The Company also incurred $\$ 235,000$ of legal and other costs related to litigation brought by a subsidiary of the ETG against two former employees for breach of contract and other possible causes of action against the former employees and others, which were recorded within SG\&A expenses in the third quarter of fiscal 2004. The restructuring expenses and litigation-related expenses decreased net income by $\$ 449,000$, or $\$ .02$ per diluted share, for the first nine months of fiscal 2004. For more information on the restructuring plan, see the Outlook section below and Note 8 to the Condensed Consolidated Financial Statements.

The Company's gross profit margin improved to $34.8 \%$ for the first nine months of fiscal 2004 as compared to $33.2 \%$ for the first nine months of fiscal 2003, reflecting higher margins within the ETG offset by a small decrease in the FSG's gross profit margin. The ETG's gross profit margin increase was primarily due to the acquisition of Sierra and sales of higher margin products. The FSG's gross profit margin decrease was principally due to higher costs from write-offs of excess inventory in the first quarter of fiscal 2004 and the restructuring expenses referred to above, partially offset by a reduction of the product warranty reserve and lower research and development expenses as a percentage of net sales. Consolidated cost of sales for the first nine months of fiscal 2004 and fiscal 2003 includes approximately $\$ 6.8$ million and $\$ 6.5$ million, respectively, of new product research and development expenses.

SG\&A expenses were $\$ 31.3$ million and $\$ 26.3$ million for the first nine months of fiscal 2004 and fiscal 2003, respectively. The increase in SG\&A expenses reflects higher sales within the FSG, the acquisition of Sierra, an increase in Corporate expenses, and the aforementioned restructuring and litigation-related expenses. Corporate expenses in the first nine months of fiscal 2003 reflect a reversal of approximately $\$ 400,000$ of professional fees that were accrued at the end of fiscal 2002 pursuant to a contractual arrangement that was renegotiated in the first quarter of fiscal 2003.

As a percentage of net sales, SG\&A expenses decreased to $20.2 \%$ for the first nine months of fiscal 2004 compared to $20.4 \%$ for the first nine months of fiscal 2003. The decrease as a percentage of sales is due to higher sales volumes within the FSG and ETG, partially offset by the increased SG\&A expenses discussed previously.

## Operating Income

Operating income for the first nine months of fiscal 2004 increased by $36.6 \%$ to $\$ 22.6$ million, compared to operating income of $\$ 16.6$ million for the first nine months of fiscal 2003. The increase in operating income reflects an increase of $\$ 3.0$ million (a $21.0 \%$ increase) in operating income of the FSG from $\$ 14.3$ million for the first nine months of fiscal 2003 to $\$ 17.3$ million for the first nine months of fiscal 2004 reflecting the higher sales and an increase of $\$ 4.2$ million (a $78.9 \%$ increase) in operating income of the ETG from $\$ 5.4$ million for the first nine months of fiscal 2003 to $\$ 9.6$ million for the first nine months of fiscal 2004 reflecting the acquisition of Sierra. These increases were partially offset by a $\$ 1.2$ million increase in Corporate expenses reflecting an increase in general corporate costs. As a percentage of net sales, operating income increased from 12.9\% in the first nine months of fiscal 2003 to 14.6\% in the first nine months of fiscal 2004. The improvement in operating income as a percentage of net sales reflects an increase in the FSG's operating income as a percentage of net sales from $15.1 \%$ in the first nine months of fiscal 2003 to $15.5 \%$ in the first nine months of fiscal 2004 and an increase in the ETG's operating income as a percentage of net sales from $15.8 \%$ in the first nine months of fiscal 2003 to $22.5 \%$ in the first nine months of fiscal 2004. The increase in the FSG's operating income as a percentage of net sales reflects lower SG\&A expenses as a percentage of sales, partially offset by the small decrease in gross profit margins discussed previously. The improvement in the ETG's operating income and operating income as a percentage of net sales reflects the purchase of Sierra and the increased gross margins, discussed previously.

## Interest Expense

Interest expense in the first nine months of fiscal 2004 and fiscal 2003 was comparable as average borrowings outstanding and associated interest rates remained at approximately the same levels.

Interest and Other Income
Interest and other income in the first nine months of fiscal 2004 and fiscal 2003 were not material.

In the third quarter of fiscal 2004, the Company received $\$ 5.0$ million in proceeds from a key-person life insurance policy maintained by a subsidiary of the Flight Support Group. The life insurance proceeds increased net income (after the minority interest's share of the income) for the first nine months of fiscal 2004 by $\$ 4.0$ million, or $\$ .16$ per diluted share.

## Income Tax Expense

The Company's effective tax rate decreased from $35.6 \%$ for the first nine months of fiscal 2003 to $27.8 \%$ for the first nine months of fiscal 2004 as the aforementioned $\$ 5.0$ million in life insurance proceeds and the minority interests' share of the income of Sierra Microwave Technology, LLC (Sierra LLC) are excluded from the Company's income that is subject to federal income taxes.

Minority Interests' Share of Income
Minority interests' share of income of consolidated subsidiaries relates to the minority interests held in HEICO Aerospace and the $20 \%$ minority interest held in Sierra LLC. The increase from the first nine months of fiscal 2003 to the first nine months of fiscal 2004 was attributable to higher earnings of the FSG and income of Sierra LLC.

Net Income
The Company's net income was $\$ 15.5$ million, or $\$ .60$ per diluted share, for the first nine months of fiscal 2004 compared to $\$ 8.7$ million, or $\$ .36$ per diluted share, for the first nine months of fiscal 2003. The net impact of the life insurance proceeds reduced by the restructuring expenses and litigation-related expenses increased net income by $\$ 3.6$ million, or $\$ .14$ per diluted share for the first nine months of fiscal 2004.

## OUTLOOK

The Company reported increased sales and improved margins in its two business segments, reflecting both organic growth and growth through acquisitions.

Operating margins within the Flight Support Group continue to show year-over-year improvement despite the restructuring expenses incurred in the third quarter of fiscal 2004. The restructuring efforts will also include the consolidation of two repair and overhaul facilities and additional related costs, which are estimated to aggregate approximately \$400,000 - \$600,000 over the fourth quarter of fiscal 2004 and first quarter of fiscal 2005. The Company believes these restructuring efforts will allow it to better serve its customers while further improving operating margins.

Based on operating results for the first nine months of 2004, the current market conditions and the Company's continued success in introducing new products and services, the Company continues to target growth in fiscal 2004 sales and earnings over fiscal 2003 results.

Net sales for the third quarter of fiscal 2004 increased by $22.9 \%$ to $\$ 55.8$ million, as compared to net sales of $\$ 45.4$ million for the third quarter of fiscal 2003. The increase in net sales reflects an increase of $\$ 7.3$ million (a $22.4 \%$ increase) to $\$ 40.1$ million in sales within the FSG, and an increase of $\$ 2.9$ million (a $22.9 \%$ increase) to $\$ 15.7$ million in sales within the ETG. The FSG's sales increase primarily reflects improved demand for its aftermarket replacement parts and repair and overhaul services, which reflects continued recovery within the commercial airline industry, as well as increased sales of new products. The increase in sales within the ETG primarily resulted from the acquisition of Sierra.

Gross Profits and Operating Expenses
In the third quarter of fiscal 2004, the Company incurred $\$ 600,000$ of restructuring expenses within certain subsidiaries of the FSG that provide repair and overhaul services ("repair and overhaul subsidiaries"). The restructuring expenses include $\$ 350,000$ of inventory write-downs, which were recorded within Cost of Sales, and $\$ 250,000$ of management hiring/relocation related expenses that were recorded within Selling, General and Administrative (SG\&A) expenses. The Company also incurred $\$ 235,000$ of legal and other costs related to litigation brought by a subsidiary of the ETG against two former employees for breach of contract and other possible causes of action against the former employees and others, which were recorded within SG\&A expenses in the third quarter of fiscal 2004. The restructuring expenses and litigation-related expenses decreased net income by $\$ 449,000$, or $\$ .02$ per diluted share, for the third quarter of fiscal 2004.

The Company's gross profit margin improved to $35.1 \%$ for the third quarter of fiscal 2004 as compared to $33.3 \%$ for the third quarter of fiscal 2003, reflecting higher margins within both the ETG and FSG. The ETG's gross profit margin increase was primarily due to the acquisition of Sierra and sales of higher margin products. The FSG's gross profit margin increase was due to lower research and development expenses as a percentage of sales and sales of higher margin products, partially offset by the restructuring expenses referred to above. Consolidated cost of sales for both the third quarter of fiscal 2004 and fiscal 2003 includes approximately $\$ 2.3$ million of new product research and development expenses.

SG\&A expenses were $\$ 11.7$ million and $\$ 9.0$ million for the third quarter of fiscal 2004 and fiscal 2003, respectively. The increase in SG\&A expenses is mainly due to higher sales within the FSG, the acquisition of Sierra and the aforementioned restructuring and litigation-related expenses. As a percentage of net sales, SG\&A expenses increased to $21.0 \%$ for the third quarter of fiscal 2004 compared to $19.9 \%$ for the third quarter of fiscal 2003. The increase as a percentage of sales is due principally to the restructuring and litigation-related expenses.

Operating income of $\$ 7.9$ million for the third quarter of fiscal 2004 was $29.0 \%$ higher than operating income of $\$ 6.1$ million for the third quarter of fiscal 2003. The improvement in operating income reflects a $\$ 1.2$ million increase in operating income of the FSG from $\$ 4.8$ million for the third quarter of fiscal 2003 to $\$ 6.0$ million for the third quarter to fiscal 2004 and a \$0.7 million increase in operating income of the ETG from $\$ 2.7$ million for the third quarter of fiscal 2003 to $\$ 3.4$ million for the third quarter of fiscal 2004, partially offset by a $\$ 0.2$ million increase in Corporate expenses. As a percentage of net sales, operating income increased from 13.4\% in the third quarter of fiscal 2003 to $14.1 \%$ in the third quarter of fiscal 2004. The increase in operating income as a percentage of net sales reflects an increase in the FSG's operating income as a percentage of net sales from $14.7 \%$ in the third quarter of fiscal 2003 to $15.0 \%$ in the third quarter of fiscal 2004 and an increase in the ETG's operating income as a percentage of net sales from $21.1 \%$ in the third quarter of fiscal 2003 to $21.8 \%$ in the third quarter of fiscal 2004. The increase in the FSG's operating income as a percentage of net sales reflects the improved gross margins discussed previously, partially offset by higher SG\&A expenses as a percentage of sales. The increase in the ETG's operating income and operating income as a percentage of net sales reflects the purchase of Sierra and the increased gross margins, discussed previously.

## Interest Expense

Interest expense decreased to $\$ 250,000$ in the third quarter of fiscal 2004 from $\$ 307,000$ in the third quarter of fiscal 2003. The decrease was principally due to a lower weighted average balance outstanding under the revolving credit facility in the third quarter of fiscal 2004.

Interest and Other Income

Interest and other income in the third quarter of fiscal 2004 and fiscal 2003 were not material.

Life Insurance Proceeds
In the third quarter of fiscal 2004, the Company received $\$ 5.0$ million in proceeds from a key-person life insurance policy maintained by a subsidiary of the Flight Support Group. The life insurance proceeds increased net income (after the minority interest's share of the income) for the third quarter of fiscal 2004 by $\$ 4.0$ million, or $\$ .16$ per diluted share.

## Income Tax Expense

The Company's effective tax rate decreased from $36.3 \%$ for the third quarter of fiscal 2003 to 20.4\% for the third quarter of fiscal 2004 as the aforementioned $\$ 5.0$ million in life insurance proceeds and the minority interests' share of the income of Sierra Microwave Technology, LLC (Sierra LLC) are excluded from the Company's income that is subject to federal income taxes.

Minority interests' share of income of consolidated subsidiaries relates to the minority interests held in HEICO Aerospace and the $20 \%$ minority interest held in Sierra LLC. The increase from the third quarter of fiscal 2003 to the third quarter of fiscal 2004 was attributable to higher earnings of the FSG and income of Sierra LLC.

Net Income
The Company's net income was $\$ 8.1$ million, or $\$ .32$ per diluted share, for the third quarter of fiscal 2004 compared to $\$ 3.2$ million, or $\$ 0.13$ per diluted share, for the third quarter of fiscal 2003. The net impact of the life insurance proceeds reduced by the restructuring expenses and litigation-related expenses increased net income by $\$ 3.6$ million, or $\$ .14$ per diluted share for the third quarter of fiscal 2004.

## LIQUIDITY AND CAPITAL RESOURCES

The Company generates cash primarily from its operating activities and financing activities, including borrowings under long-term credit agreements.

Principal uses of cash by the Company include acquisitions, payments of principal and interest on debt, capital expenditures, cash dividends and increases in working capital.

The Company believes that its operating cash flow and available borrowings under its revolving credit facility will be sufficient to fund cash requirements for the foreseeable future.

## Operating Activities

Net cash provided by operating activities was $\$ 32.6$ million for the first nine months of fiscal 2004, consisting primarily of net income of $\$ 15.5$ million, including $\$ 4.0$ million of cash proceeds from life insurance net of the minority interest's share, depreciation and amortization of $\$ 5.1$ million, minority interests' share of income of consolidated subsidiaries of \$3.9 million, a deferred income tax provision of $\$ 3.7$ million, a tax benefit on stock option exercises of $\$ 1.3$ million, and a decrease in net operating assets of $\$ 3.3$ million.

## Investing Activities

Net cash used in investing activities during the first nine months of fiscal 2004 related primarily to the acquisition of Sierra, and capital expenditures totaling $\$ 3.4$ million principally for building improvements at certain manufacturing facilities and equipment purchases.

Financing Activities
Net cash provided by financing activities during the first nine months of fiscal 2004 primarily related to net borrowings of $\$ 4.0$ million on the Company's revolving credit facility reflecting $\$ 27.0$ million borrowed to fund the acquisition referenced above, net of repayments of $\$ 23.0$
million and proceeds from stock option exercises of $\$ 0.7$ million, partially offset by the payment of $\$ 1.2$ million in cash dividends on the Company's common stock.

In April 2004, the Company extended the term of its revolving credit facility by one year to May 2007.

## OFF-BALANCE SHEET ARRANGEMENTS

The Company has arranged for standby letters of credit aggregating to $\$ 1.2$ million to meet the security requirement of its insurance company for potential workers' compensation claims and one of the Company's subsidiaries has guaranteed its performance related to a customer contract through a $\$ 0.5$ million letter of credit expiring July 2004. These letters of credit are supported by the Company's \$120 million revolving credit facility. In addition, the Company's industrial development revenue bonds are secured by a $\$ 2.0$ million letter of credit expiring April 2008 and a mortgage on the related properties pledged as collateral.

As part of the agreement to acquire an $80 \%$ interest in Sierra (see Note 2 to the Condensed Consolidated Financial Statements), the Company has the right to purchase the minority interests in approximately ten years, or sooner under certain conditions, and the minority holders have the right to cause the Company to purchase their interests commencing in approximately five years, or sooner under certain conditions

## NEW ACCOUNTING PRONOUNCEMENT

In January 2003, the FASB issued FASB Interpretation No. 46 (FIN 46), "Consolidation of Variable Interest Entities." This Interpretation, which was revised in December 2003, clarifies the application of Accounting Research Bulletin No. 51, "Consolidated Financial Statements," to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 requires an enterprise to consolidate a variable interest entity if that enterprise will absorb a majority of the entity's expected losses, is entitled to receive a majority of the entity's expected residual returns, or both. FIN 46 also requires disclosures about unconsolidated variable interest entities in which an enterprise holds a significant variable interest. FIN 46 was immediately effective for variable interest entities created or entered into after January 31, 2003 and is effective in the first reporting period ending after December 15, 2003 for variable interest entities in which an enterprise holds a variable interest that it acquired before February 1, 2003. The adoption of FIN 46 did not have a material effect on the Company's results of operations or financial position

## FORWARD-LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 (the Act) provides a safe harbor for forward-looking statements made by or on behalf of the Company. The Company and its representatives may from time to time make written or oral statements that are "forward-looking," including statements contained in this report and other filings with the Securities and Exchange Commission and in reports to the Company's shareholders. Management believes that
all statements that express expectations and projections with respect to future matters could differ materially from those expressed in or implied by those forward-looking statements as a result of factors, including, but not limited to: lower demand for commercial air travel or airline fleet changes, which could cause lower demand for our goods and services; product specification costs and requirements, which could cause an increase to our costs to complete contracts; governmental and regulatory demands, export policies and restrictions, reductions in defense or space spending by U.S. and/or foreign customers, or competition from existing and new competitors, which could reduce our sales; HEICO's ability to introduce new products and product pricing levels, which could reduce our sales or sales growth; HEICO's ability to make acquisitions and achieve operating synergies from acquired businesses, customer credit risk, interest rates and economic conditions within and outside of the aerospace, defense, space and electronics industries, which could negatively impact our costs and revenues. For an enterprise such as the Company, a wide range of factors could materially affect future developments and performance. A list of such factors is set forth in the Company's Annual Report on Form 10-K for the year ended October 31, 2003. We undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES

## ABOUT MARKET RISK

Substantially all of the Company's borrowings bear interest at floating interest rates. Based on the outstanding debt balance as of July 31, 2004, a hypothetical $10 \%$ increase in interest rates would increase the Company's interest expense by approximately $\$ 94,000$ on an annual basis.

ITEM 4. CONTROLS AND PROCEDURES
EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES
The Company's Chief Executive Officer and its Chief Financial Officer concluded that the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) are effective, based on their evaluation as of the end of the period covered by this quarterly report on Form 10-Q.

CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING
There were no changes in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES, USE OF PROCEEDS AND ISSUER PURCHASES OF EQUITY SECURITIES

As announced by the Company in October 2002, the Company's Board of Directors has authorized the repurchase of up to 425,000 shares of its Common Stock and/or Class A Common Stock to be executed, at management's discretion, in the open market or via private transactions. Through July 31, 2004, the Company has repurchased 22,000 shares of its Class A Common Stock. The remaining 403,000 shares authorized for repurchase are subject to certain restrictions included in the Company's revolving credit agreement. During the quarter ended July 31, 2004, the Company did not repurchase any shares of its Common Stock and/or Class A Common Stock. The repurchase program does not have a fixed termination date.

ITEM 6. EXHIBITS
EXHIBIT DESCRIPTION
31.1 Rule 13a-14(a)/15d-14(a) Certification of the Chief Executive Officer. *
31.2 Rule 13a-14(a)/15d-14(a) Certification of the Chief Financial Officer. *
32.1 Section 1350 Certification of Chief Executive Officer. **
32.2 Section 1350 Certification of Chief Financial Officer. **

* Filed herewith
** Furnished herewith.


## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HEICO CORPORATION
(Registrant)
By: /s/ Thomas S. Irwin
Thomas S. Irwin
Executive Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)

## EXHIBIT INDEX

## EXHIBIT DESCRIPTION

31.1 Rule 13a-14(a)/15d-14(a) Certification of the Chief Executive Officer.
31.2 Rule 13a-14(a)/15d-14(a) Certification of the Chief Financial Officer.
32.1 Section 1350 Certification of Chief Executive Officer.
32.2 Section 1350 Certification of Chief Financial Officer.

I, Laurans A. Mendelson, Chief Executive Officer of HEICO Corporation, certify that:
(1) I have reviewed this quarterly report on Form 10-Q of HEICO Corporation;
(2) Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
(3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
(4) The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the Registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
(5) The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.
(1) I have reviewed this quarterly report on Form 10-Q of HEICO Corporation;
(2) Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
(3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
(4) The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the Registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
(5) The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

In connection with the Quarterly Report of HEICO Corporation (the "Company") on Form 10-Q for the period ended July 31, 2004 as filed with the Securities and Exchange Commission on the date hereof (the "Report") I, Laurans A. Mendelson, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

In connection with the Quarterly Report of HEICO Corporation (the
"Company") on Form 10-Q for the period ended July 31, 2004 as filed with the Securities and Exchange Commission on the date hereof (the "Report") I, Thomas S. Irwin, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

